

Comprehensive Plan 2021

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Prepared with technical assistance by Three Rivers Regional Commission This page intentionally left blank

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INTRODUCTION

Located in west central Georgia and covering approximately 414 square miles, Troup County is predominantly rural, yet increasingly suburban with some urban landscape. West Point Lake is located in Troup County. It is a 26,900-acre reservoir on the Chattahoochee River built by the U.S. Corps of Engineers and receives approximately 1.5 million visitors a year.

A National Historic Landmark of note is Bellevue, the Benjamin Harvey Hill House, built from 1853-1855 and located in the City of LaGrange. It is a significant example of the "domesticated temple" form of the Greek Revival style. It is one of only two National Historic Landmarks in the region.



Some other tourist attractions include the Callaway Memorial Tower, built in 1929 to honor textile magnate Fuller E. Callaway, Sr. and the Chattahoochee-Flint Heritage Highway, a scenic highway that runs through Coweta, Troup, and Meriwether counties.

Purpose of the plan

The Troup County Comprehensive Plan is to be used to provide guidance and policy standards for future growth and development. The plan also identifies needs and opportunities which currently exist within the community. Goals, polices, and specific implementation strategies are listed to guide policy decisions. Character areas are delineated to implement desired future land use patterns. The Community Work Program lists specific high priority projects to be addressed and completed in the next 5-years to support the implementation of the community vision.

Community Involvement

The public hearing kicking off the comprehensive plan process was held on November 19, 2019. A plan update presentation was given for the purpose to make any potential stakeholders and residents aware that the comprehensive plan update and review was now under way, to explain the purpose of the update and to encourage residents and other stakeholders to actively participate in the plan update. The plan will be posted on the county website for public access and review.

The County developed a list of key stakeholders to form a steering committee to guide the plan update. Members of the committee are listed on the next page.

The committee met once in person before the COVID-19 pandemic affected future meetings. Troup County was granted a variance to move the plan due date to February 2021. This approval is included in the appendix. Subsequently, the following steering committee meetings were held virtually.

Торіс	Date
First Public Hearing	November 19, 2019
Overview and SWOT Analysis	February 18, 2020
Needs and Opportunities	August 11, 2020
Goals and Policies	August 25, 2020
Future Land Use and Character Areas	September 15, 2020
Broadband	September 29, 2020
Housing	October 20, 2020
Second Public Hearing	February 2, 2021

Troup County Comprehensive Plan Meeting Schedule

Troup County Comprehensive Plan Steering Committee

Plan Element	Representative
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Housing	Director
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	Sherri Brown, Circles of Troup County,
Social Service	Executive Director
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Recreation	Lance Dennis, Troup County Parks & Recreation, Director
	Idennis@troupco.org
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Troup County Community Development	Director
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Regional Water Plan

The Middle-Chattahoochee Regional Water Plan was updated in July 2018. The Middle-Chattahoochee is one of 10 water planning regions across the state. The Middle-Chattahoochee Regional Water Plan identified the following vision statement and goals:

Water Plan Vision Statement

Our vision is that our descendants have safe, clean and abundant water to meet their needs in the Middle Chattahoochee Region; seeking to accomplish that through reasonable effort in cooperation, education, scientific research, best available data, and preservation.

Middle Chattahoochee Water Planning District

Goals

- 1. **Political -** The plan will provide the technical basis to help resolve the issues pertaining to water resources management and competing interests.
- 2. **Uncertainties** The plan will provide guidance for effective policies and appropriate actions during drought, economic uncertainty, regulatory or political influences, and effects

of climate variability.

3 River System - The Apalachicola-Chattahoochee-Flint (ACF) river systems are a unique asset within the region. The management of rivers the and their uses (hydropower, navigation, water quality, water supply, flood control, fish and wildlife conservation, recreation and cooling water for nuclear and coal fired power plants) are vital to the region. The plan will recommend adjustments to the management directives and uses of the river systems in order to achieve a balance of future water requirements within the region.



- 4. Land Use Changes The plan will acknowledge the increasing tax value of land and resulting trends: increasing urbanization, fewer natural forests, and decreasing agricultural land. However the plan will seek to encourage agricultural land and forest land conservation by providing for their water requirements.
- 5. Water Balance The plan will provide a better understanding of water balance and consumptive use and clearly define returns to surface water, the need for storage, and provide guidance for the increasing trend for groundwater usage.
- 6. **Population** The plan will address the water needs for an increasing [resident] population as well the increased transient population at such locations as Fort Benning.
- 7. **Quantity and Quality** The plan will establish the necessary goals to achieve water quality and quantity throughout the Middle Chattahoochee basin.
- 8. **Conservation/Green** The plan will encourage forest, agriculture and open land and habitat preservation. It will also encourage cost effective alternative energy sources, water conservation, and sustained protection of habitat and natural resources.
- Inter-state Water Planning: The Plan will recognize the importance of interstate coordination in water planning to provide for sustainable management of shared water resources.

Environmental Criteria

Chapter 391-3-16, Rules for Environmental Planning Criteria

The Environmental Planning Criteria that are part of the Minimum Planning Standards deal specifically with the protection of water supply watersheds, groundwater recharge areas, wetlands, river corridors and mountains, the latter not quite applicable in this region.

These criteria were developed by the Department of Natural Resources (DNR) as mandated in Part V of the Georgia Planning Act and in the Mountains and River Corridor Protection Act.

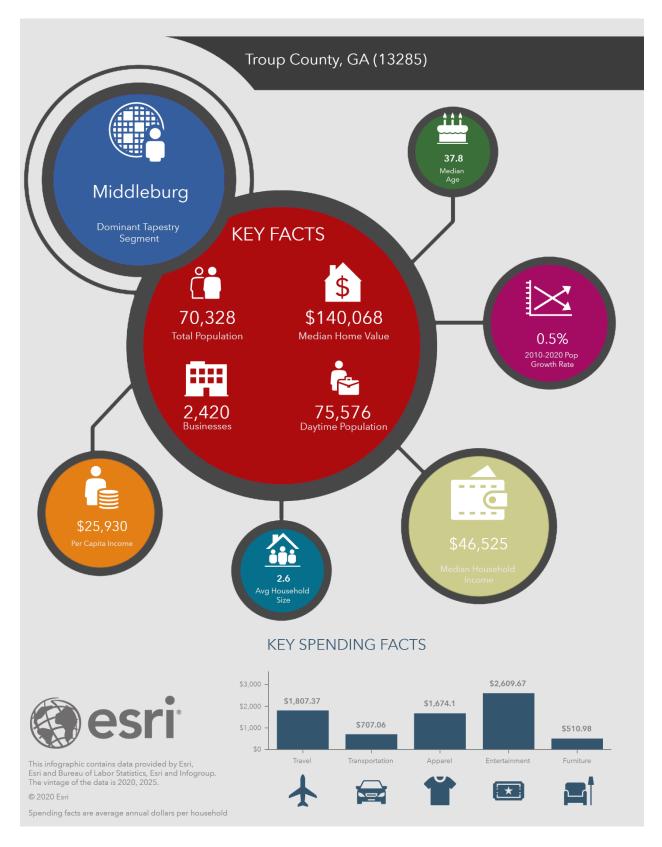
The criteria require that local governments shall identify existing and future water supply watersheds and adopt a water supply watershed protection plan for their jurisdiction.

Some uses may be grandfathered such as land uses existing prior to the adoption of a watershed plan, mining activities permitted by DNR, certain utility placements, special forestry or agricultural services.

The Environmental guidelines also spell out criteria for the delineation of small and large water supply watersheds, for the protection of groundwater recharge areas, for the protection of wetlands, and for the protection of river corridors which shall be incorporated into this comprehensive plan and addressed specifically and in more detail through local ordinances and land development code regulations.

Troup County has adopted the requirements for protection of water supply watersheds, groundwater recharge areas, wetlands and river corridor protection. These Rules for Environmental Planning were considered when developing the comprehensive plan update for Troup County.

Key Demographics



NEEDS AND OPPORTUNITIES

The initial Needs and Opportunities as shown in this Section were developed and identified in the 2015 Update for Troup County. For this comprehensive plan update, the needs and opportunities were reviewed, updated, and discussed by the 2020 Steering Committee. This was done utilizing a strengths, weaknesses, opportunities and threat (SWOT) analysis. The SWOT can be found in the appendix. The listed needs and opportunities correspond with the goals and policies in the next section of the plan.

Housing

Needs

- Too many potential buyers do not have good credit or understanding of how to obtain good credit.
- Substandard housing units
- Price point, condition, availability of housing units in unincorporated Troup County
- Attainable, affordable and workforce housing
- Lack of multi-family housing
- Housing blight
- High poverty rate

Opportunities

Provide a variety of housing for all income brackets

Market for the construction and development of multi-family housing
 Economic Development

Needs

- Industry and business require a skilled workforce from Troup County.
- The expansion of broadband into unserved areas of the

county.

- Transportation network does not provide for good traffic flow and connectivity to major employers.
- Promoting the tourism opportunities of West Point Lake while lake levels continue to drop.
- Providing and promoting existing recreational and cultural opportunities to attract people to Troup County.
- Use existing excellent educational facilities to develop workforce and entrepreneurial endeavors.
- Crime and drugs effect quality workforce
- Need for increased water supply sources
- Address the amount of blight within the community
- Address the perception of the school system
- Majority of jobs are low income
- Aging water and sewer infrastructure

Opportunities

- Use existing excellent educational facilities to develop workforce and entrepreneurial endeavors
- The availability of many tourism and recreational activities
- The airport increases business opportunity
- I-85 "The Ray" creates unique opportunity for sustainable development and positive growth
- Increased job growth and business expansion
- Possible inland port feasibility
- Collaborative leadership local and state

- Existence of non-profit, faith based, and philanthropic institutions
- Rail connectivity and access
- Local industrial base

Community Facilities

Needs

- Lack of county water system
- Lack of county sewer availability
- Littering is an enormous problem in the unincorporated area
- Underutilization of recreational opportunities at West Point Lake
- Lack of future water supply sources

Opportunities

- Develop cooperation between existing programs thus providing better and a variety of recreational activities for youth and seniors.
- Provide education for citizens on codes and ordinances
- Secondary education institutions

Natural, Cultural, and Historic Resources

Needs

- Preserving and protecting water quality
- Preserving habitats and protecting endangered flora and fauna
- Preserving trees to improve air quality
- Existing recycling programs not adequate
- Protection of groundwater

- The county is losing historic and cultural areas and buildings
- Address the amount of litter throughout the community

Opportunities

- Provide education for citizens on recycling, water quality, tree, habitat and historic preservation
- The Chattahoochee Riverkeeper provides increased environmental awareness and educational opportunity at all ages levels
- Increased tourism levels and assets

Land Use

Needs

- There is typically neighborhood opposition to new/innovative or higher density developments
- Annexation of land with zoning not compatible with adjacent properties located in the unincorporated area
- Need for increased coordination with cities regarding land use

Opportunities

 Promote and foster cooperation between unincorporated Troup County and its municipalities regarding land use

Transportation

Needs

- The road network is not promoting good traffic flow, especially along east-west corridor
- Need for public transportation and/or expanded Troup Transit program

Opportunities

- Continue to implement the 2006 HNTB Transportation Plan
- Highway access
- Inland port
- 🕿 Rail access

COMMUNITY GOALS AND POLICIES

This section of the plan lists goals, policies and quality community objectives that apply to each of the goals. Implementation strategies for each issue identified is included.

A list and definition of each quality community objective is attached in appendix A of this document.

Community Vision

Troup County citizens take pride in their community as a diverse and progressive place while retaining its rural charm that deserves to be fostered by future generations.

The following statement of vision is a culmination of previous planning efforts and ideas that promotes economic growth and development, protects our natural and cultural resources, builds a successful future for our children and maintains a rural character that is sustainable:

Troup County is a vibrant community that promotes economic development and balanced growth, protects natural, cultural and historic resources, and preserves its rural character while maintaining an excellent quality of life for all of its citizens.

Housing

- Goal #1: Promote and foster home ownership
 - **Policy1.1:** Support local efforts to provide financial education, and training for citizens.

Implementation Strategy: Public/private partnership with Chamber of Commerce, DASH, local banks, real estate brokers, Circles of Troup County and other entities to provide financial health workshops

Quality Community Objective:

Educational Opportunities

☑ Community Health

Goal #2: Foster a diverse, safe and affordable housing stock in the county.

Policy 2.1: Support housing rehabilitation and blight reduction

Implementation Strategy: Continue to work with DASH to apply for housing rehabilitation grants and look for other funding mechanisms

Implementation Strategy: Study the feasibility of tax and other local incentives for housing rehabilitation

Quality Community Objective:

- Housing options
- Community health
- **Z** Economic prosperity

Policy 2.2: Maintain an inventory of housing stock and conditions

Implementation Strategy: Conduct housing survey of all housing stock in unincorporated Troup County

Implementation Strategy: Conduct housing conditions assessment

Quality Community Objective:

- Housing options
- \square Community health
- Economic prosperity

Policy 2.3: Encourage a variety of quality housing types and sizes

Implementation Strategy: Market the County for the development of multi-family housing

Implementation Strategy: Utilize the housing market study to support housing needs and opportunities

Implementation Strategy: Promote the initiatives and ongoing efforts of the Troup County and Cities Initiative for Community Housing (GICH) partnership.

Quality Community Objective:

- Housing options
- \square Community health

- **E**conomic prosperity
- \square Local preparedness
- ☑ Sense of place

Economic Development

Goal # 3: Ensure Troup County maintains a trained and capable workforce

Policy 3.1: Promote educational initiatives and foster future opportunities

Implementation Strategy: Work closely with the Board of Education to identify areas where education could be enhanced in elementary and high schools to especially address the dropout rates and graduation rates.

Implementation Strategy: Enhance community partnerships with local secondary educational institutions for workforce training

Implementation Strategy: Inventory all training opportunities, programs, job trainings

Implementation Strategy: Promote youth focused trainings, rehabilitation, and second chance programs

Quality Community Objective:

- Economic prosperity
- Education opportunities

Policy 3.2: Increase partnerships and collaboration

Implementation Strategy: Encourage enhanced collaboration between local industry, businesses and local educational institutions, including Troup County Schools and West Georgia Technical College, for increased job skill training needs

Implementation Strategy: Continue the Three Rivers Work Source partnership

Quality Community Objective:

- Economic prosperity
- Education opportunities
- Community Health

Goal # 4: Maximize the economic development potential of Troup County's natural and cultural assets

Policy 4.1: Foster and promote recreational and eco-tourism opportunities

Implementation Strategy: Continue discussions with the United States Army Corps of Engineers for best practices regarding the use of West Point Lake.

Implementation Strategy: Partner with cities, Visit LaGrange and Chamber of Commerce, and Troup County Parks and Recreation Department to promote and market amenities throughout the County including West Point Lake, Chattahoochee River water trail, and other opportunities.

Implementation Strategy: Partner with the Chattahoochee Riverkeeper regarding recreation and eco-tourism of West Point Lake and the Chattahoochee River.

Implementation Strategy: Support the expansion of the Thread trail as a recreational asset, amenity, and tool for economic development.

Quality Community Objective:

- Economic prosperity
- Community Health

Policy 4.2: Foster and promote cultural and heritage tourism opportunities

Implementation Strategy: Partner with locally owned farms to encourage the use of Troup County's rural heritage for family activities, agri-tourism, and farmer's markets.

Implementation Strategy: Partner with the Troup County Historic Preservation Commission, Troup County Archives, and the Troup County Historical Society, and municipal Main Streets to promote activities centered around cultural preservation, historic sites, and the area's architectural heritage.

Quality Community Objective:

- Economic prosperity
- ☑ Sense of place
- \blacksquare Regional cooperation
- Community Health

Goal # 5: Promote sustainable economic development across all sectors in Troup County

Policy 5.1: Promote collaboration between the public and private entities

Implementation Strategy: Participate in multi-jurisdictional planning efforts such as Troup Strategic Planning and local development authorities.

Implementation Strategy: Participate in the development and marketing efforts for the Georgia International Business Park

Implementation Strategy: Utilize federal and state programs to fund economic development projects across the county

Quality Community Objective:

- **E**conomic prosperity
- ☑ Local preparedness
- **A** Regional Cooperation

Policy 5.2: Promote expansion, access and increased capacity of the broadband network

Implementation Strategy: Consider becoming a Georgia Broadband Ready Community and/or Broadband Site Ready designation

Implementation Strategy: Partner with local utility companies and local service providers for the expansion in underserved areas

Quality Community Objective:

- Economic prosperity
- ☑ Local preparedness
- Regional Cooperation

Community Facilities

Goal #6: Expand and maintain public services and facilities to support existing development and to encourage future sustainable growth in areas where community facilities and services are provided at adequate capacities.

Policy 6.1: Collaborate with municipalities to expand municipal water systems into areas of Troup County which are designated as areas where higher density residential and commercial development is appropriate.

Implementation Strategy: Research agreements such as the Service Delivery Strategy between counties and cities for the expansion of water and sewer systems.

Quality Community Objective:

- **Z** Economic prosperity
- ☑ Local preparedness
- Regional cooperation
- Efficient land use

Policy 6.2: Consider the development of future County-wide water infrastructure to support existing residents and to accommodate future residential and commercial growth.

Implementation Strategy: Support efforts to provide either decentralized or municipal sewer systems to appropriate development in higher density areas.

Implementation Strategy: Study the feasibility of a county-wide water system

Quality Community Objectives:

- **E**conomic prosperity
- ☑ Local preparedness
- Efficient land use
- ☑ Regional cooperation

Natural Cultural and Historic Resources

Goal # 7: Protect and promote the preservation of Troup County's historic and cultural resources

Policy 7.1: Support historical preservation efforts and preserve cultural resources through education, tourism and regulation.

Implementation Strategy: Maintain an endangered structure and cemetery inventory.

Implementation Strategy: Adopt regulations that allow the preservation and adaptive re-use of historic and cultural resources.

Quality Community Objective:

- Economic prosperity
- \blacksquare Sense of place

Policy 7.2: Support the Troup County Historic Preservation Commission, Historical Society and Archive to promote the protection and education of historic resources

Implementation Strategy: Increase the recognition of historic places within the County by encouraging the listing of sites and districts on the National Register of Historic Places.

Implementation Strategy: Consider designating local historic districts and landmarks to increase protection and encourage historically appropriate design.

Quality Community Objectives:

- ☑ Sense of place
- ☑ Local preparedness
- Economic prosperity
- Educational opportunities

Goal # 8: Promote the protection and preservation of natural resources to include groundwater, habitat, endangered flora and fauna, trees, water and air quality

Policy 8.1: Establish protection and maintain conservation of natural areas, where those are endangered by development, including but not limited to groundwater recharge, wetlands, protected river corridors, hardwood forests and areas where Georgia and Federally Endangered species and habitat exist.

Implementation Strategy: Consider the adoption of a tree preservation ordinance

Quality Community Objective:

- Resource management
- Efficient land use

Policy 8.2: Encourage new development to locate in suitable locations in order to protect natural resources, environmentally sensitive areas, or

valuable historic, archaeological or cultural resources from encroachment.

Implementation Strategy: Adopt additional regulations to protect environmentally sensitive areas.

Quality Community Objective:

- Resource management
- Efficient land use

Policy 8.3: Support the Chattahoochee Riverkeeper regarding recreation, education, and watershed protection efforts for West Point Lake, the Chattahoochee River, and its tributaries.

Implementation Strategy: Assist CRK with the promotion of events, the encouragement of volunteerism, and enhancement of recreation resources.

Quality Community Objectives:

- Resource management
- ☑ Sense of place
- Educational opportunities

Goal #9: Promote and foster community pride and stewardship

Policy 9.1: Provide educational opportunities for citizens regarding recycling, litter reduction, and community pride.

Implementation Strategy: Study the feasibility of various approaches and programs, regulations, incentives, and any other projects they have shown successful reduction of litter.

Implementation Strategy: Consider litter reduction practices such as a single use plastics policy.

Quality Community Objectives:

- Resource management
- Sense of place
- Educational opportunities

Policy 9.2: Support environmental organizations and other civic groups that can aid in the fight against litter.

Implementation Strategy: Consider implementing an adopt-a-mile program encouraging citizens to take ownership of a local roadway

Implementation Strategy: Partner with Keep Troup Beautiful and Chattahoochee RiverKeeper to promote clean-up projects and events

Quality Community Objectives:

- Educational opportunities
- ☑ Local preparedness

Land Use

Goal #10: Increase coordination with municipalities regarding future land use.

Policy 10.1: Pursue joint processes for collaborative planning and decisionmaking with neighboring jurisdictions.

Implementation Strategy: Continue participation with Troup Strategic Planning and other similar collaborations.

Implementation Strategy: Consider the use of urban growth boundaries around municipalities

Quality Community Objectives:

- Efficient land use
- \blacksquare Regional cooperation
- Resource management
- \blacksquare Sense of place

Goal #11: Sustainable growth practices that preserves Troup County's sense of place and character

Policy 11.1: Update land use regulations, zoning, and other ordinances to encourage best practices and reflect desired outcomes

Implementation Strategy: Continue to update and develop the Unified Development Ordinance (UDO)

Implementation Strategy: Encourage elected officials and staff to participate in planning and zoning trainings

Implementation Strategy: Study the feasibility of a revision and reuse of impact fees for development

Implementation Strategy: Implement and expand historic overly districts to protect the community's sense of place and character.

Quality Community Objectives:

- Efficient land use
- Resource management
- Sense of place

Policy 11.2: Encourage growth and development where adequate infrastructure exists or can easily expanded

Implementation Strategy: Engage in community development and planning with the cities to focus future growth around urbanized areas while protecting rural/agricultural areas.

Quality Community Objectives:

- Resource management
- Efficient land use
- ☑ Local preparedness
- Sense of place

Policy 11.3: Provide opportunities to educate citizens on balanced managed growth

Implementation Strategy: Consider a citizens academy to increase education of land use regulations, growth and development

Quality Community Objectives:

- Educational opportunities
- Resource management
- Efficient land use
- ☑ Local preparedness
- ☑ Sense of place

Transportation

Goal #12: A multi-modal transportation system that provides adequate access and connectivity for all users.

Policy 12.1: Promote connectivity of our road network between employment, residential and activity areas.

Implementation Strategy: Continue to utilize the Multi-Modal Transportation Study conducted by HNTB in 2006.

Implementation Strategy: Update the Multi-Modal Transportation Study.

Implementation Strategy: Consider the implementation of a Complete Streets policy in areas where pedestrian and bike accessibility is feasible.

Implementation Strategy: Require road connectivity between activity nodes when feasible.

Quality Community Objectives:

- ☑ Transportation options
- Efficient land use
- Regional cooperation
- Resource management
- Sense of place

Policy 12.2: Protect gateway corridors from potential negative and visual impacts of development

Implementation Strategy: Implement and update the gateway corridor plan

Implementation Strategy: Implement and update sign ordinance when needed

Quality Community Objectives:

- ☑ Transportation options
- Efficient land use
- Sense of place

Policy 12.3: Support initiatives that can assist in public transportation needs.

Implementation Strategy: Apply for transportation grants that maintain and expand Troup Transit operations

Implementation Strategy: Study feasibility of starting a fixed-route county transportation system.

Implementation Strategy: Determine the best options for providing across Troup County public transportation and road network connectivity to major employers.

Quality Community Objectives:

- \blacksquare Transportation options
- Community health
- \blacksquare Regional cooperation

CHARACTER AREAS/FUTURE DEVELOPMENT

During the planning process In 2015, citizen forums helped define the character areas for the future development map process. Participants were divided into groups and given a blank map of the county. They were asked to define areas in the county that had similar characteristics. Another exercise was to define the characteristics for each area. The result is the character area map and future development map. In 2020, the map was slightly updated.

A vital component of the comprehensive planning process is the creation of Character Areas/Future Development Strategies and Map reflecting the growth and development expectations for the twenty- year planning period. This visualization of the future, developed with the extensive public visioning process, is expressed in character areas. Character Area planning focuses on the way an area looks and how it functions. Tailored development strategies are applied to each area, with the goal of enhancing the existing character/function or promoting a desired character for the future.

Character areas have unique or special characteristics that need to be preserved, have potential to evolve into unique areas, or require special attention because of unique development issues. The following pages present the Future Development/Character Area narratives for unincorporated Troup County. Each description includes the following information:

- > Development Pattern
- Primary Land Uses
- Implementation Strategies

The **development pattern** describes the preferred development in a character area. The description of characteristics that may include:

- Infrastructure required to support development
- Intensity of development
- > Open space
- Proper land development practices
- Relationship between land uses or character areas
- Alternative approaches to conventional development

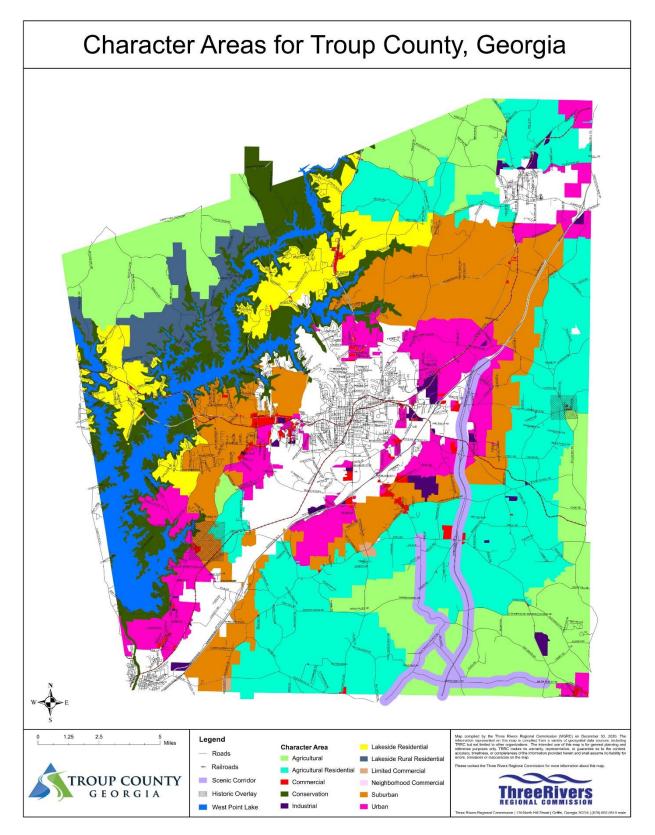
The **primary land use** section lists permissible land uses within each character area. This section identifies a recommended land use for each parcel in a character area.

Finally, the **implementation strategies** section identifies the measures the County may take to ensure that the development pattern described by each character area can be implemented. Typical strategies include capital projects, adoption or amendment of regulations, preparation of supplemental plans or studies, implementation of existing studies, and collaboration between entities to achieve a common goal.

The Character Area/Future Development Map for unincorporated Troup County identifies the following character areas:

- Agricultural
- Agricultural Residential
- Lakeside Rural Residential
- Lakeside Residential
- Commercial
- Limited Commercial
- Neighborhood Commercial
- Industrial
- Scenic Corridor
- Conservation
- Urban
- Suburban
- Historic

Character Area Map



<u>Agricultural</u>

The Agricultural character area describes the area in the county where the primary land use is agricultural in nature. While there is little production of row crops in Troup County, there are large tracts of land used for raising cattle, horse farms, hay fields, organic gardening and timber harvesting. Most of the agricultural areas in the county are in the northwest and southeast portions of the county. Residential development is very low density.



Organic Farm in Troup County

Development Patterns

- X Large lot residential
- Residential developments that design around pastureland, crops, raising livestock and harvesting timber and maintain minimum 5 acre lot size
- Preservation of farmland, natural resources, habitats, views and agricultural/rural character
- Conservation subdivisions allowed only as method of protecting an environmentally sensitive area, flora or fauna habitat or viewshed
- X Limit development until services are available

Primary Land Uses

- Intense agriculture (cattle farming, hay, horse farms, organic gardening, row crops, etc.)
- Residential (large lot)
- Forestry
- Commercial tree farms
- Turf farms
- Hunt clubs

- Provide right-to-farm protections
- Develop transfer or purchase of development rights program or something similar to protect farmland
- Encourage use of Agricultural Best Management Practices(BMP) to protect water quality

- Develop flexible regulations that accommodate smaller organic farming
- Design regulations to protect the rural character of the area while allowing other areas for higher density and more intense land uses

Agricultural Residential

The agricultural residential character area is primarily residential in nature with low-density developed areas. The area has some farming, but undeveloped land interspersed with low density subdivisions are the main characteristics of the area. Rolling hills with hay pastures and quiet country living best expresses the rural character of Troup County.



Low Density residential with pasture

Development Patterns

In this character area, development patterns should:

- Provide smaller lot sizes that are still large enough to accommodate well and septic systems since there is no public sewer or water in this area of the county
- X Development that maintains rural character
- Promote smaller lots with less intense farming (nurseries, larger gardens, hay fields, livestock pasture)
- Conservation subdivisions only when preserving environmentally sensitive areas, flora or fauna habitat and/or natural resources

Primary Land Uses

- Residential
- Smaller less intense agricultural activities
- Hunt clubs

- Flexible ordinances and regulations to encourage development that maintains rural character
- Programs to protect natural resources

Lakeside Rural Residential

This character area is land along the banks of West Point Lake that is in the northwestern portion of the county. This area has minimal population and is characterized by undeveloped lands with very limited services and accessibility to the rest of county. The area is beautiful in its simplicity and long stretches of undeveloped lakefront property. There is one volunteer fire station, no schools in the area, low population and no public water or sewer. The area is known for its vast forestland and several working farms.



Rural lakeside residential area

Development Patterns

- × Limited development until services are available
- X Large lots, low density development
- × Development standards that maintain rural character

Primary Land Uses

- Very low density residential
- Agricultural
- Farm based businesses

- Develop regulations that limit development in the area
- Develop transportation routes to the area
- Develop passive recreation opportunities around the lake

Lakeside Residential

This area is along the eastern side of West Point Lake. The lake was 1970s impounded in the and development in this area has flourished since then. The existing development has leapfrogged from one area to another, and there are very few areas where undeveloped land remains. This area, however, is very environmentally sensitive since not all of the areas in unincorporated Troup County have public water and no public sewer. There is public water in a large part of



Lakeside Residential

the area, but development regulations in the past have not provided adequate lot size for individual septic systems. The area is built up with primarily residential development and some commercial. There are several Army Corps parks with camping and fishing availability. The 300-foot buffer around the lake maintains the viewshed.

Development Patterns

- X More compact residential development in areas not developed (Cluster)
- * Programs and policies to expand existing sewer into the area
- * Areas not developed as subdivisions (individual lots) maintain a lot size adequate to accommodate individual septic systems
- X Discourage development without public water or sewer
- Maintain residential character of the area, but promote more mixed use development

Primary Land Uses

- Residential
- Neighborhood commercial
- Passive and active recreation
- Clubs and/or lodges

- Provide regulations for cluster and mixed use development
- Protect water quality around lake

- Develop flexible regulations to provide adequate creativity in development design
- Develop policies to expand public water and sewer in the area

General Commercial

These are areas of the county where nodes (rather than strip commercial) of commercial development are located. These commercial nodes are a variety of uses that do not always conform to the surrounding area. Some highway strip commercial has emerged over time and there were no standards to guide this development. These areas are usually at the intersections of two state or federal highways.



Development Patterns

Commercial Development

- X Continue nodal development
- X Discourage strip development
- **x** Promote mixed use developments where appropriate

Primary Land Uses

- General commercial such as restaurants, service stations, convenience stores, etc.
- Churches
- Government services buildings

- Breakdown commercial uses into general, limited and neighborhood in the zoning ordinance to allow uses as appropriate for the area
- Maintain nodal development
- Provide design guidelines for commercial development

Limited Commercial

Limited commercial development is located in areas of the county at intersections of state or federal routes and local roads. These areas have less intense commercial uses and are a better fit for their locations. They are uses that have less trip generation than general commercial and more than neighborhood commercial.



Development Patterns

Limited Commercial

- X Continued nodal compact development
- **x** Less impact to surrounding neighborhood.

Primary Land Uses

- Less intense commercial uses
- Churches
- Clubs and/or lodges

- Use commercial development design guidelines
- Maintain nodal development
- Provide flexibility in development

Neighborhood Commercial

Neighborhood commercial is an area where two local roads intersect. This area is designed to accommodate neighborhoods that would otherwise have to drive long distances to meet simple commercial needs. The area would contain the least intense commercial uses and serve small areas.

Development Patterns

Continued nodal compact development



Primary Land Uses

- Least intense commercial uses
- Churches
- Clubs and/or lodges

Implementation Strategies

- Use commercial development design guidelines
- Maintain nodal development
- Provide flexibility in development

Industrial

These are areas of the county that may be developed into Industrial sites. Industrial sites usually require public water and sewer, but because Troup County does not have either of these services, industrial development in the unincorporated areas is usually limited to uses that do not require this infrastructure.



Manufacturing

Neighborhood Commercial



Development Patterns

- X Developments located in proximity to major transportation routes
- × Industrial developments usually on large acreage lots that can
- X Accommodate adequate buffers to surrounding property owners
- X Design guidelines for development

Primary Land Uses

- Warehouse Distribution
- Small scale manufacturing
- Wrecker services, recycling plants

Implementation Strategies

- Use commercial development design guidelines
- Maintain nodal development
- Provide flexibility in development
- Limit uses to those that do not use a lot of water or produce a significant amount of wastewater

Scenic Corridors

The rural character and rural sense of place is most clearly seen along the County's scenic corridors. Two routes have be delineated on the Character Area map. Salem Road is designated as a local scenic corridor and Interstate 185 is listed as a state Scenic Byway. Salem Road contains historic structures and some of the most beautiful scenery in the state.



Salem Road Bridge

Development Patterns

- × Development limited in the corridor area.
- **x** Tree protection in the corridor
- × Provide standards and guidelines to protect the viewshed

Primary Land Uses

- Limited low density residential
- Agriculture

Implementation Strategies

- Buffering on both sides of right-of-way
- Regulations that limit development inside the viewshed
- ✤ National Register nominations where appropriate

Conservation

These are natural resource areas: the 300-foot buffer around West Point Lake and the Wildlife Management Area in north Troup County. These areas are protected from development and enhance the character of the county. They also include the Army Corps parks and campgrounds.

Development Patterns

 Protected areas with no development allowed

Primary Land Uses

Undeveloped

- Maintain protections already in place
- Promote and enhance parks



West Point Lake

<u>Urban</u>

This area consists of the land directly adjacent to the three municipalities in the county. These areas may be annexed into one of the municipalities within the next five years. This area is developed in an urban pattern and has mixtures of uses including commercial, residential and industrial. The area is built up with some undeveloped land remaining but usually not large acreages. The area has major arterials through it, including two interstates, state highways and major county roads.



Development Patterns

- Provide regulations for cluster, mixed use developments and/or planned unit developments
- Promote development that includes walkability
- Encourage compact development with pedestrian friendly elements
- Provide for higher density residential, commercial and industrial development

Primary Land Uses

Urban Commercial adjacent to City of LaGrange

- ✤ Residential
- Commercial
- Industrial
- Churches
- Schools (Elementary and Secondary)

- Promote cluster development
- Design regulations to allow mixed use development
- Promote sidewalk construction

- ✤ Provide flexible guidelines for innovative and creative development
- Provide infrastructure for high density development

<u>Suburban</u>

This area is the area along the interstate corridor and includes areas surrounding the three municipalities but outside the urban character area. This area has subdivision development that does not adhere to compact development principles. These developments leapfrog from place to place where public water is available but not public sewer.



This area developed on one acre to ³/₄-

Suburban Development

acre tracts with individual septic systems. The area includes commercial, some limited industrial and residential. There are some large acreage undeveloped tracts that are in danger of being subject to continued pattern of urban sprawl.

Development Patterns

- × Provide housing opportunities for all ages and incomes
- * Promote compact development where services exist
- * Promote expansion of services where needed
- * Provide requirements for connectivity of developments
- Develop requirements for infill developments that complements the rural character
- × Preserve historic structures and areas

Primary Land Uses

- Compact residential
- Neighborhood commercial
- Public buildings in scale to the surrounding development
- Churches, clubs and/or lodges

- Provide flexible regulations that encourage innovative and creative design
- Tree Protection requirements

- Provide non-residential design guidelines
- Protect environmentally sensitive areas

Historic

The county includes two historic areas that are especially important to the character of Troup County. One is the National Register listed Lone Cane community and the other is the oldest Troup County, settlement in the community of Mountville. Both areas are historically significant and require additional protection. Long Cane is likely the most vulnerable due to its location and proximity to the expanding industrial areas around KIA.

Development Patterns

Maintain character and historic value

Primary Land Uses

- Residential
- Churches
- Commercial

- Implement the overlay zones as additional protection
- Produce Tree Protection ordinance
- Provide adequate buffers between new and historic development
- Develop design guidelines for new development
- Consider the designation of local historic districts



Historic Church Adaptive Reuse



Historic Mountville Home

ECONOMIC DEVELOPMENT

The Comprehensive Economic Development Strategy (CEDS) as developed by the Three Rivers Regional Commission and adopted on October 22, 2014 is hereby incorporated by reference into this Comprehensive Plan to serve as the Economic Development Element for Troup County.

The following are goals developed in the CEDS that are important goals for Troup County:

<u>Goal Four</u> - Establish the Three Rivers Economic Development District a premier and unique natural and cultural destination in the State of Georgia.

- Priority 1: Capitalize and build on existing natural and cultural assets;
- Priority 2: Identify opportunities to create passive and active recreation; and
- Priority 3: Identify opportunities to create cultural gathering spaces.

Goal Eleven: Establish program initiatives through public and private partnerships to improve soft skills of the District's workforce.

- Priority 1: Educate students K-12 about the importance of soft skills.
- Priority 2: Encourage public agencies and private industries to work together to find innovative methods to teach everyday skills of running a business.
- Priority 3: Establish mentorships and apprenticeships programs that focus on soft skills and on-the-job training.
- Priority 4: Encourage private industries to commit to workforce development in various community programs that target school aged children.

<u>Goal Twelve:</u> Expand broadband underserved rural communities and increase opportunities for business development.

Priority 1: Establish a regional broadband taskforce to identify solutions to gain access to broadband in rural communities

- Priority 2: Conduct a regional broadband study to identify gaps with the area.
- Priority 3: Seek various funding sources to help fund the expansion of broadband services to rural communities.
- Priority 4: Increase consumer awareness of the benefits of broadband access within rural areas.

Goal Thirteen- Expand tourism opportunities with the TREDO.

- Priority 1: Seek opportunities to expand Agri-Tourism throughout the Three Rivers Economic District
- Priority 2: Seek opportunities that support natural and cultural tourism within the region.

<u>**Goal Fourteen**</u>: - Seek opportunities to expand movie and film production within the Three Rivers Economic Development District.

Priority 1: Streamline permitting process;

- Priority 2: Identify a contact person from each local government to manage production companies; and
- Priority 3: Develop a local database of shooting locations.

<u>Goal Fifteen:</u> - To support the expansion of Georgia's Export/Import Highway from 1-85 LaGrange to 1-75 near to Macon.

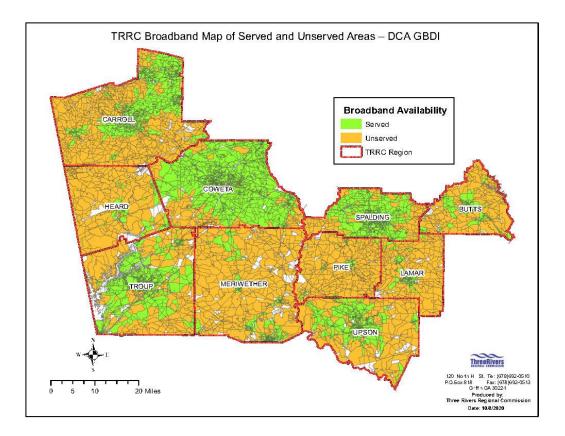
- Priority 1: Collaborate with Troup, Meriwether and Upson Counties, Middle Georgia Regional Commission, Georgia Department of Transportation and Federal Highway Administration to evaluate parallel alternatives to 1-20 that provide a direct route across the State of Georgia from the Port of Savannah to Central West Georgia.
- Priority 2: Conduct a Corridor Study to identify feasible locations and alignment alternatives for a multi-lane highway between LaGrange and Macon.
- Priority 3: Conduct public forums and other citizen involvement strategies to increase public awareness about the economic impact of Georgia's Export/ Import Highway.

BROADBAND

The State of Georgia has made the expansion and deployment of broadband a high priority. Broadband is considered a critical service that affects all aspects of life, both at home and in the broader economy. To stress this importance, the Georgia Department of Community Affairs now requires every community to address broadband in the comprehensive plan. The local jurisdiction's action plan for the promotion of the deployment of broadband services (a necessary utility) by service providers into unserved areas within the government jurisdiction may include:

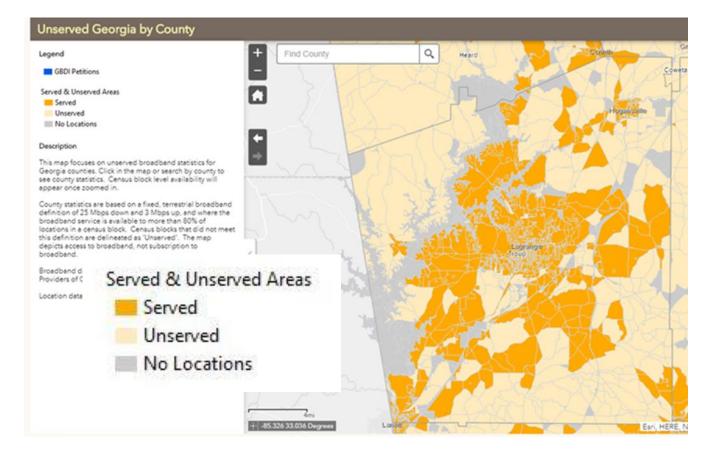
- Steps to promote reasonable and cost-affective access into the community
- > Assessments, studies, ordinances, and goals
- > DCA Broadband Ready Community and/or Site certification

Troup County is a member of the regional West Central Georgia Broadband Authority. This group consists of three other counties in the area that include Heard County, Meriwether County and Upson County. The Three Rivers Regional commission has also made broadband expansion a priority. As seen in the map below, many areas in the TRRC region are unserved, including Troup County.



As part of the Georgia Broadband Deployment Initiative, the Department of Community Affairs, compiled the map below. The last update took place in June of 2020.

DCA Unserved Map

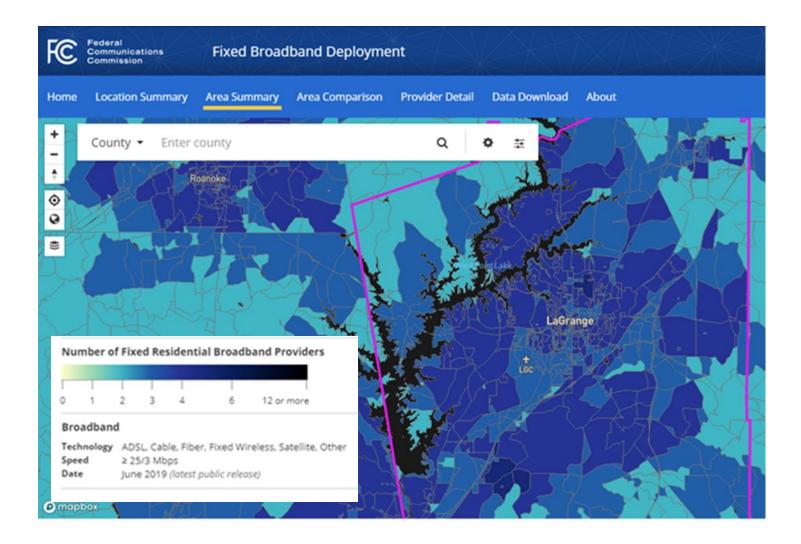


Type of Internet Subscription

Type of Internet Subscription	Number	Percentage
With an Internet Subscription	18,306	73.4
Dial-up	72	0.3
Broadband any type	18,234	73.1
Cellular Data	13,736	55.1
Cable, Fiber, or DSL	13,509	54.2
Satellite	2,091	8.4
Without an Internet Subscription	6,622	26.6

Below is the Federal Communications Commission map showing the concentration of providers. Coverage represents all types of internet connections such as cable, DSL, fiber, and satellite.

FCC Fixed Broadband Deployment Map



Broadband Goals and Strategies

Troup County identified the lack of broadband as a critical issue and a need that should be addressed. Below are suggested goals that Troup County could utilize to encourage broadband expansion into unserved areas.

GOAL #1: Essential telecommunication services for all residents, businesses, and local government agencies (especially Public Safety and Emergency Services) are reliable.

<u>Strategies:</u>

- 1. Engage telecom providers in direct dialog to address telecom reliability and diversity/redundancy issues.
- 2. Engage with the Georgia Public Services Commission (GPSC) in proceedings on relevant telecommunication issues.
- 3. Request Incumbent Providers to share critical information with high-level county public safety officials on points of vulnerability in county networks, such as communities where facilities are non-redundant/diverse.
- 4. Document any major telecommunication outages, and use such documentation to engage providers, GPSC and policy-makers at the local, state, and national level for corrective action.
- 5. Work with willing providers, the GPSC, and other entities to develop method to document and correct on-going individual landline outages which lead to loss of 911 services for residents.

GOAL #2: All residents should have affordable high-speed broadband access in their homes.

"Affordable high-speed broadband" is defined as meeting the current speed standards as set by the Federal Communications Commission and that usage is not restricted by data caps; and at a cost of no more than 2% of average household monthly income."

<u>Strategies:</u>

- 1. Work with all willing providers to identify barriers and solutions to deployment.
- 2. Work with all willing providers to expand broadband and mobile networks.
- 3. Support and work with all willing communities to organize and

develop last- mile connectivity plans. The last mile refers to the portion of the telecommunications network chain that physically reaches the end-user's premises.Leverage any opportunities to provide home access for K-12 students (as promoted by the Board of Education to unlock 24/7 educational opportunities), and for college students to enable online educational opportunities.

- 4. Assess ground truth broadband availability for the number of unserved and underserved households in the county.
- 5. Share federal and state grant information for deployment opportunities with providers and organizations. Encourage and support appropriate pilot projects and applications.
- 6. Advocate locally, regionally, and nationally for appropriate policies and programs for expanded last mile broadband deployment.
- 7. Increase the number of public-access computers and Wi-Fi hotspots in the library and other public spaces.
- 8. Reduce economic barriers for access through support for lowincome access programs.
- 9. Increase broadband adoption through promotion of digital literacy programs in schools, libraries, and non-profits.

GOAL #3: Competitively-priced high-speed broadband infrastructure throughout the county is developed to attract, retain, and develop Internet-reliant businesses.

<u>Strategies:</u>

- 1. Research and consider alternative models for broadband investment and infrastructure development, such as public-private partnership models.
- 2. Collaborate with the Three Rivers Regional Commission, other neighboring counties and cities for resources to launch the implementation of joint Broadband Infrastructure projects.
- 3. Break down broadband funding silos by cooperative relationships and enhanced communications between schools, colleges, libraries, and health care facilities, communities, local governments, public safety, and providers.
- 4. Support appropriate state and federal legislation for funding of broadband programs and projects. Oppose detrimental state

"pre-emption" legislation that takes away local control.

5. Encourage high-speed work centers until this necessary infrastructure is fully developed for economic development.

GOAL #4: Local government takes leadership in broadband issues, adopts policies to facilitate broadband deployment, and finds ways to leverage existing assets.

<u>Strategies:</u>

- Local government identifies and considers adopting policies that facilitate broadband deployment, such as appropriate streamlined project permitting, a county "dig-once" policy, or master lease agreements that allow the installation of broadband infrastructure on utility poles and light standards.
- 2. Local government uses its leadership position to elevate the broadband conversation at local level, state level, and national level.
- 3. Local government advocates for open-access broadband infrastructure whenever feasible.
- 3. Local government improves how goods and services are delivered by aspiring to offer all government services as web-based.
- 4. Local government encourages other groups (Non-Profits, Chambers of Commerce, Farm Bureau, etc) to elevate the broadband conversation and highlight broadband obstacles and successes in their outreach.
- 5. Local government encourages all departments to include broadband access as a priority. Departments identify ways in which they can facilitate deployment of broadband, reduce barriers, or possibly even make funding available for broadband.
- 6. An inventory of existing county assets which could be leveraged for broadband deployment inventory (such as buildings and Rights of Way) is maintained within respective departments, and crosscommunication facilitated between broadband stakeholders.
- 7. Local government website includes broadband resources and information, and/or links to other websites

GOAL #5: Local government develops a comprehensive Broadband Plan.

<u>Strategies:</u>

- 1. A Broadband Plan will be developed from the most current Broadband Goals and Strategies identified in the comprehensive plan.
- 2. The plan should address how to best get all residents and all businesses online, so that the network can be used to drive economic growth and social progress.
- 3. The plan should be adaptable and reviewed regularly to consider changing needs, broadband metrics and consumer usages.
- 4. The plan should be a model plan for other local governments to adopt.

COMMUNITY WORK PROGRAM

Community Work Program 2021-2025

In progress...

Report of Accomplishments 2016-2020

		ESTIMATED	FUNDING	
ACTIVITY	YEARS	COST	SOURCE	
				Explanation
Economic Development				
Work with West Georgia Technical				Policy not action item
College and local industries to meet			General	
industry needs for employees	2016-2020	unknown	Fund	
Implement recommendations in the	2010-2020		SPLOST/	Specific items we can add?
Multi-Modal Transportation Plan to			General	Specific items we can add?
provide connectivity and good traffic			Fund,	
	2017 2020	unknown	Grants	
flow to major employers Work closely with Board of Education	2016-2020	unknown	Giunis	Delieure et eretiene iteme Ateure te
				Policy not action item. Move to
to identify areas where education				policies section.
could be enhanced in elementary,	0017 0000	* 0	N17.4	
middle and high schools.	2017-2020	\$0	N/A	
Assist Chamber of Commerce with				Policy not action item. Move to
West Point Lake tourism marketing				policies section.
efforts and support more recreational			General	
activities on the lake.	2016-2020	\$5,000	Fund	
Continue presence on boards and				Policy not action item. Move to
committees that represent Troup				policies section.
County in the ongoing negotiations				
regarding lake levels with the US				
Army Corps of Engineers and other				
regional entities.	2016-2020	\$0	N/A	
Promote recreational activities,				Policy not action item. Move to
cultural preservation and family				policies section.
friendly activities by adopting flexible				
commercial regulations and				
encouraging more agritourism			General	
development	2018-2019	\$3,000	Fund	
Housing				
			General	
			Fund,	
Complete Housing Survey	2016-2017	\$10,000	Grants	
			Grants,	
			general	
Rehabilitate substandard housing	2016-2020	\$500,000	fund	
Workshops to provide financial health			General	
training	2017	\$2,000	Fund	
Community Facilities				
Research feasibility of expanding				
water and sewer facilities into	1		Grants,	
unincorporated Troup County from			general	
municipalities.	1	\$100,000	fund	
Coordinate with School System to				Policy not action item. Move to
assist with projects to decrease				policies section.
dropout rate and increase				
graduation rates.	1	\$0	N/A	
		1		
Training for Code enforcement			General	
Training for Code enforcement officers		\$10,000	General Fund	
Training for Code enforcement officers Develop education program for		\$10,000		Citizens community development

		ESTIMATED	FUNDING	
ACTIVITY	YEARS	COST	SOURCE	
				Explanation
Educational program about littering			General	
and enforce littering ordinances		\$2,000	Fund	
Study other areas where litter is not a				
severe problem and implement				
similar programs, regulations and				
incentives that lessen the habit of			General	
littering		\$500	Fund	
Natural and Cultural Resources				
			General	
Maintain and endangered structure			Fund,	
inventory that includes cemeteries	2016-2020	\$1,500	grants	
Adopt additional regulations as				
needed that preserve historic and			General	
cultural resources	2016-2020	\$1,000	Fund	
Adopt regulations as necessary to				
protect environmentally sensitive			General	
areas.	2016-2020	\$2,500	Fund	
Land Use				
Begin discussions with other				Troup Strategic Planning?
jurisdictions about how to better				
collaborate on land use issues.	2016	\$O	N/A	
Establish workshops, community trips				Citizens community development
and focus groups to educate and			General	academy?
experience higher density			Fund,	
developments in other areas.	2017	\$12,000	grants	
Transportation				
Develop work program to implement				Items to add from transportation
recommendations from the Multi-			SPLOST/	plan?
Modal Transportation Plan including			General	
development of bike and pedestrian	001/0000		Fund/	Update plan?
trails and public transit	2016-2020	unknown	GDOT	
Require road connectivity on new			Constant	Policy not action item. Move to
residential, commercial and industrial	2017	¢ = 00	General	policies section.
development.	2016	\$500	Fund	Delian action them to the
Continue to apply for transportation			Cranta	Policy not action item. Move to
grants that keep and may expand Troup Transit	2016-2020	\$500,000	Grants, DOT	policies section.
	2016-2020	φ300,000 Γ	General	
Study feasibility of starting a county			Fund/	
transportation system	2016	unknown	grants	
	2010	UTIKITUWIT	giunis	

APPENDIX

- ✓ SWOT Analysis
- Variance Letter
 Quality Community Objectives

SWOT Analysis



Strengths

- Jobs and local industry
- Tourism West Point Lake, Recreation
- Location
- West GA Tech and LaGrange College
- Accessibility / Interstates
- Rail connectivity
- Philanthropy
- Non profit and faith community
- Collaborative Leadership at local and state level



Weaknesses

- High poverty rate
- Blight Especially Housing
- Lack of transportation options for elderly and low income
- Water and sewer infrastructure
- Lack of broadband
- Low income jobs
- Water supply for future growth
- Perception of the school system
- Criminal backgounds



Opportunities

- Inland port potential
- Growth of multi-family residential
- Job growth and expansion
- Increased tourism
- The Ray I-85
- New leadership fresh outlook
- Chattahoochee Riverkeeper
- Industrial park growth and expansion
- Airport



Threats

- Lake water quality
- Blight
- Litte
- Future water supply
- Crime and drugs effects on workforce
- Current lack of multi-family housing
- Attainable, affordable and workforce housing

Variance Letter

From:	Jon West
То:	pcrews@troupco.org
Cc:	James Anderson; emosley@troupco.org; "Paul Jarrell (pjarrell@threeriversrc.com)"; Elizabeth Smith; Juli M Yoder
Subject:	DCA Approval- Troup County Planning Deadlines Variance Request
Date:	Tuesday, June 9, 2020 3:09:19 PM
Attachments:	image001.png

Dear Chairman Crews:

The Department of Community Affairs has received your request for a variance in the process completion deadlines for your community's upcoming Comprehensive Plan Update, Annual CIE Update, and SDS Update. Based upon the conditions provided in the Minimum Standards for Local Comprehensive Planning 110-12-1-.04(3)(b) and the orders issued by Governor Kemp and Commissioner Nunn, we are pleased to approve your request. Please plan to submit your updated documents with sufficient lead-time to allow for approval and adoption on or before February 28, 2021. We hope that this variance enables your community to focus its resources on the more immediate concerns of your citizens.

Please note that this one-time variance will not affect future deadlines the timing of which will continue to be based upon the original June 30 deadline.

As always, if there is anything DCA can do to be of service to your community, please do not hesitate to contact us. If you have questions regarding this variance, please contact our office at 404-679-5279 or planning@dca.ga.gov.

Sincerely,

Jon West



Jon A. West, AICP

Principal Planner | Community & Regional Planning Georgia Department of Community Affairs 60 Executive Park South, NE Atlanta, Georgia 30329

Direct 404-327-6872 Fax 770-302-9703 Jon.West@dca.ga.gov

The Quality Community Objectives

Economic Prosperity

Encourage development or expansion of businesses and industries that are suitable for the community. Factors to consider when determining suitability include job skills required; long-term sustainability; linkages to other economic activities in the region; impact on the resources of the area; or prospects for creating job opportunities that meet the needs of a diverse local workforce.

Resource Management

Promote the efficient use of natural resources and identify and protect environmentally sensitive areas of the community. This may be achieved by promoting energy efficiency and renewable energy generation; encouraging green building construction and renovation; utilizing appropriate waste management techniques; fostering water conservation and reuse; or setting environmentally sensitive areas aside as green space or conservation reserves.

Efficient Land Use

Maximize the use of existing infrastructure and minimize the costly conversion of undeveloped land at the periphery of the community. This may be achieved by encouraging development or redevelopment of sites closer to the traditional core of the community; designing new development to minimize the amount of land consumed; carefully planning expansion of public infrastructure; or maintaining open space in agricultural, forestry, or conservation uses.

Local Preparedness

Identify and put in place the prerequisites for the type of future the community seeks to achieve. These prerequisites might include infrastructure (roads, water, sewer) to support or direct new growth; ordinances and regulations to manage growth as desired; leadership and staff capable of responding to opportunities and managing new challenges; or undertaking an all-hazards approach to disaster preparedness and response.

Sense of Place

Protect and enhance the community's unique qualities. This may be achieved by maintaining the downtown as focal point of the community; fostering compact, walkable, mixed-use development; protecting and revitalizing historic areas of the community; encouraging new development that is compatible with the traditional features of the community; or protecting scenic and natural features that are important to defining the community's character.

Regional Cooperation

Cooperate with neighboring jurisdictions to address shared needs. This may be achieved by actively participating in regional organizations; identifying joint projects that will result in greater efficiency and less cost to the taxpayer; or developing collaborative solutions for regional issues such as protection of shared natural resources, development of the transportation network, or creation of a tourism plan.

Housing Options

Promote an adequate range of safe, affordable, inclusive, and resource efficient housing in the community. This may be achieved by encouraging development of a variety of housing types, sizes, costs, and densities in each neighborhood; promoting programs to provide housing for residents of all socio- economic backgrounds, including affordable mortgage finance options; instituting programs to address homelessness issues in the community; or coordinating with local economic development programs to ensure availability of adequate workforce housing in the community.

Transportation Options

Address the transportation needs, challenges and opportunities of all community residents. This may be achieved by fostering alternatives to transportation by automobile, including walking, cycling, and transit; employing traffic calming measures throughout the community; requiring adequate connectivity between adjoining developments; or coordinating transportation and land use decision-making within the community.

Educational Opportunities

Make educational and training opportunities readily available to enable all community residents to improve their job skills, adapt to technological advances, manage their finances, or pursue life ambitions. This can be achieved by expanding and improving local educational institutions or programs; providing access to other institutions in the region; instituting programs to improve local graduation rates; expanding vocational education programs; or coordinating with local economic development programs to ensure an adequately trained and skilled workforce.

Community Health

Ensure that all community residents, regardless of age, ability, or income, have access to critical goods and services, safe and clean neighborhoods, and good work opportunities. This may be achieved by providing services to support the basic needs of disadvantaged residents, including the disabled; instituting programs to improve public safety; promoting programs that foster better health and fitness; or otherwise providing all residents the opportunity to improve their circumstances in life and to fully participate in the community.